

Devon Audit Partnership (DAP) provides professional services to not-for-profit organisations. We are experts in our field covering areas such as:

#### Internal Audit

**Risk Management** 

Fraud Services

Consultancy

Schools and Academies

Cyber Security

EU Audit and Compliance

www.devonaudit.gov.uk

01392 382437 devonauditpartnershipmalibox@devonaudit.gov.uk Head Office: Dart Suite, Larkbeare House, Topsham Road, Exceler EX2 4NG

devon audit partnership

Support, Assurance & Innovation

## What is Risk Based Internal Audit?

This is the approach of undertaking both the planning and delivery of work based on the key risks being faced at any given point in time.

## How to make the most of this approach

- Core Assurance Internal Control Framework.
- Risk Register Core source of information for the annual planning process.
- Risk Register Periodic checks for new risks that could influence the planned work.
- Flexibility Ability to react to change in context and circumstance.
- Communication Regular, open and honest.





## **Flexible and Responsive Internal Audit Plans - Stages**

Define the Core Assurance Need:	Review Risk Registers:	Identify other key areas	Senior Leaders and Members	Form a base plan inclusive of	Finalise an present to	
<ul> <li>Consider previous work and any changes since.</li> <li>Set a base level of work for the plan.</li> </ul>	<ul> <li>Form an opinion on how reliable and informed the risks are.</li> <li>Identify the Highest Risks / Risk Areas.</li> </ul>	<ul> <li>External Funding Certification requirements</li> <li>External Inspection Outcomes / Actions</li> <li>Legislative Changes</li> </ul>	<ul> <li>Areas of interest</li> <li>Concerns / Issues</li> <li>Projects</li> <li>Planned Changes</li> </ul>	<ul> <li>Core needs</li> <li>Main priorities</li> <li>Reserve list</li> </ul>	<ul> <li>Senior Leaders</li> <li>Audit and Governance Committee</li> </ul>	<ul> <li>Revise the plan based on any changes</li> <li>Report the revisions and reasons</li> </ul>
The whole process helps informs the Annual Head of Internal Audit Opinion						



# What might a plan look like?

#### **Key/Core Financial Systems**

Review of the control framework is key to ensuring that systems and processes is well controlled. Examples include:

#### D Payroll

- □ Income Collection (Debtors)
- □ Payments (Creditors)
- Treasury Management
- □ ICT Cyber Security
- Information Governance
- Medium Term Financial Planning
- Governance Structures and Systems

Over time we aim to have a rolling programme that takes account of the assurance given each year. This allows a greater focus on areas with less assurance, recent changes, or those that have not had a detailed review in recent plans.



### Known Key, High Risk or Other Areas

These are the areas that will detract the organisation from meeting its objectives, also the areas where management believe there is value in obtaining independent assurance. Examples include:

- Strategic and Operational Business Planning
- Project / Programme Assurance
- New Systems
- New Ways of Working
- Fleet / Premises / HR
- Commissioning of Services
- Contract Monitoring

#### **Red One Limited**

- What assurance do you receive from or seek from Red One each year?
- Do you need to / want to commission work on their behalf.

#### The Unknowns

This is where the value of in year response and flexibility comes through.

These are areas that come up via new issues and risks, or known risks that increase. This generally occurs following changes in context both Internally and externally.

These need to be reviewed and so the plan changes to reflect that. We work together to set the headline plan in advance, then proactively review and revise each quarter.

- New Risk
- Changed Risk
- New Systems
- Legislative Changes

### **Devon Audit Partnership – Assurance for DSFRS**

- Tony Rose Head of DAP
- Tony.d.rose@devon.gov.uk
- Lynda Sharp-Woods Audit Manager
- Lynda.sharp-woods@devon.gov.uk
- Jo McCormick Deputy Head of DAP
- Joanne.Mccormick@devon.gov.uk

- Ken Johnson Counter Fraud Manager
- Ken.johnson@devon.gov.uk
- Brad Hutton Senior Assurance Manager (Risk)
- Bradley.Hutton@devon.gov.uk





devonauditpartnership

devonauditpartnershi

**Internal Audit** 

